

# Creating A Culture Of Leadership in Your Library



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Creating a culture of leadership is a key component in your organizations ability to grow year over year



# 1. Define your leadership culture

“ I suppose  
**leadership**  
at one time  
**meant**  
muscles;  
but today  
it **means**  
getting  
along **with**  
people.”

Mahatma Gandhi

For a culture of leadership to exist,  
organizations must first define it

**Culture should not be developed strictly through a top down approach**





**For a culture of leadership to exist beyond being a policy or internal directive, the entire organization must be involved**

## 2. Build a culture of leadership into the hiring process



Once a culture of leadership is established, leaders must not only commit to the dedication to new leadership accountabilities, it must also be reflected in the recruitment and hiring process.

To attract the people that will fit your organizations culture leaders need to revise the recruitment process to seek out people that fit your culture



- Always being on the lookout for ideal fits for your organization
- Connect with people through social networking sites such as LinkedIn
- Asking for referrals from people who embrace your leadership culture



- Develop job descriptions that build in critical elements of leadership character and probe for a willingness to join a culture of leadership. This can be accomplished by building in character components into the hiring process rather than simply job tasks
- Clearly communicate expectations, accountabilities and strategic objectives
- Provide training that is targeted at immersing new employees into your culture as quickly as possible. This can be done by including leadership principles, must have characteristics and culture into every training opportunity



### 3. Build accountability into leadership development



For a culture of leadership to exist, leaders must make leadership development an essential component of advancement

This can be accomplished by ensuring key building blocks are in place before considering advancement



- Internal promotion standards that must be met before consideration to move up in the company
- Benchmarks that need to be achieved for both current and potential leaders

This can be accomplished by ensuring key building blocks are in place before considering advancement



- Clearly outlining goals and objectives that are to be met at each level of the organization
- A strong coaching component that identifies and builds on strengths

4. Provide exposure to decision making through coaching and mentoring programs



For employees and leaders to develop leadership skills, they must have the opportunity to be involved in the decision making process at various levels of the organization plus the opportunity to share their opinions in a safe environment

# Organizations Need To:



- Create ways for employees to communicate issues, concerns, and obstacles
- Allow employees to voice their opinion and be part of dialogues related to strategy directions, goals and objectives that impact their position and role in the organization

# Organizations Need To:



- Involve leaders at all levels of the company in strategic development
- Provide employees with the opportunity take the lead on projects or strategic objectives
- Make sure that leaders also partake in coaching and mentoring to improve and enhance their impact on culture

## 5. Enable mastery of professional skills at all levels of the organization



A leadership skill development program needs to be in place so employees have access to the resources necessary to evolve into leaders and leaders the opportunity to improve their leadership abilities

To make this happen organizations can



Identify future stars and start their development early by giving them opportunities to observe good leadership models and have the opportunity to demonstrate/practice their own skills in controlled environments



To make this happen organizations can

*Mastery*

- Provide training courses and seminars that are directly related to leadership development
- Provide feedback on a consistent basis that allows for a leadership dialogue to be developed
- Recognize positive progress and reward employees when they exceed expectations and reflect the culture of leadership you have defined

Creating the right culture will help leaders and employees get into the correct frame of mind when it comes to the development of leaders and leadership capacity





Organizations that invest in this culture and give leaders and employees the leadership tools will create growth and innovation.

Thanks for Attending!

